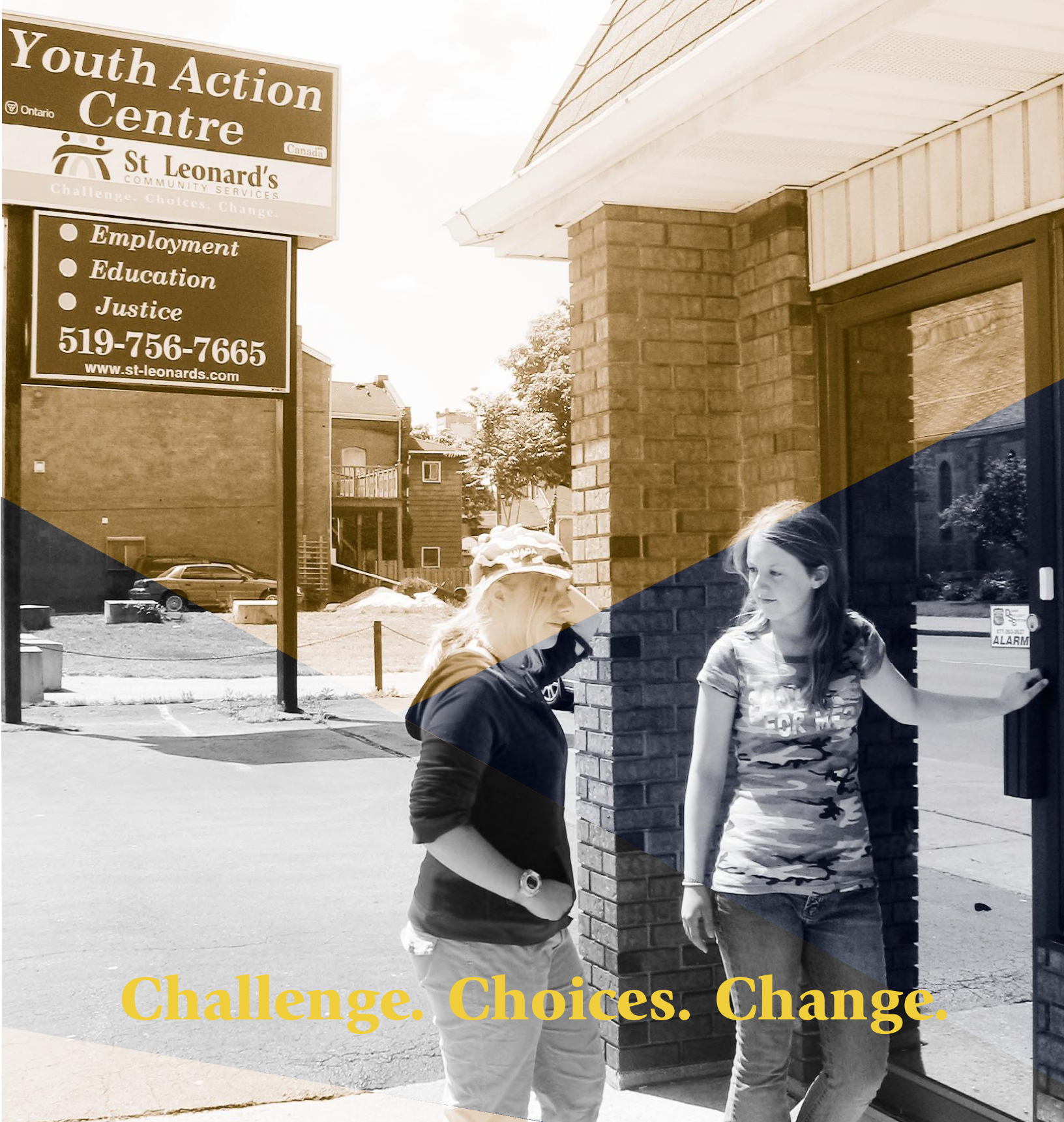


Ontario **Youth Action Centre** Canada
St Leonard's
COMMUNITY SERVICES
Challenge. Choices. Change.

- *Employment*
 - *Education*
 - *Justice*
- 519-756-7665**
www.st-leonards.com



Challenge. Choices. Change.

annual report 2005-06

Vision

St. Leonard's Community Services will continue to develop effective outcome based programs to meet emerging community needs.

Mission

St. Leonard's Community Services empowers clients to overcome life challenges by helping them make responsible choices that result in positive change.

We are a progressive charitable Agency responding to the needs of our community by promoting innovative programs for youth, families and adults.

Our dedicated team of staff and volunteers provides diverse services in the areas of youth and family counselling, housing, justice, addictions and mental health, employment and education.

Values and Beliefs

In our dealings with all of our stakeholders, we value integrity, respect, compassion, creativity and accountability.

1. St. Leonard's Community Services programs create a positive climate for learning and growing and give clients the confidence to:
 - Live responsibly,
 - Respect others and themselves,
 - Develop positive relationships,
 - Live pro-social lives and
 - Learn new skills.
2. St. Leonard's Community Services values a well-trained staff and volunteer team committed to ongoing learning that results in the continuous improvement of our services.
3. St. Leonard's Community Services has an entrepreneurial spirit and values partnerships with community organizations and individuals who share our commitment to quality programs.



President/Executive Director's Annual Report

Major Achievements

St. Leonard's Community Services achieved many of its goals for 2005/2006 including:

- Renovation of 331 Dalhousie Street as the new Youth Resource Centre, providing 20 beds for homeless youth. This new home was made possible with assistance from Canada Mortgage & Housing Corporation (CMHC) and through contributions for operating expenses from the Municipality, the Ministry of Children and Youth Services and the Children's Aid Society (CAS).
- Improved living conditions and increased bed space for children in the care of CAS through the relocation of our residential child welfare programs to 75 Albion Street and 41 William Street. These programs will now be known as Roy Walsh Homes.
- Consolidation of various non-residential programs into one comprehensive "Youth Action Centre" providing life skills programs, two community day treatment classrooms, the Youth Employment Centre, the Attendance Centre and other Justice Services such as the Youth Support Program, Community Service Orders and Diversion. This was accomplished by a joint effort from all three levels of government.
- Expanded and consolidated addiction and mental health programs for children and adults at 133 Elgin Street to include psychiatric consultation, walk-in services, emergency response services, 24-hour telephone support, mobile crisis response services for BGH and co-located addiction counselling. The funding for renovations and operations was provided by the Ministries of Health and Long-Term Care and Children and Youth Services.

- Implementation of "Youth and Animals Learning Together", an animal assisted therapy program designed to help abused children re-establish trust, empathy and attachment through the formation of relationships with dogs rescued from the Humane Society who the youth train in preparation for adoption.

Responding to Community Needs

Several new programs and services were developed in response to emerging community needs during the year.

The Agency was extremely pleased when in 2006, the City of Brantford proclaimed the week of January 30 to February 3, Youth Homelessness Week and the week of May 8 to 12, Children's Mental Health Week. Support from City Council, The Expositor, CKPC and numerous local businesses helped raise awareness concerning the problems our community's youth face every day dealing with homelessness and mental health.

A Mental Health Fund was established by the Ministry of Children and Youth Services to address children's mental health concerns in our community. This funding enabled our Agency to:

- Implement a Respite Experience for children 9 – 15 and their parents in partnership with Tim Horton Onondaga Farms.
- Deliver additional SNAP™ (Stop Now and Plan) groups for children under 12 and their parents.
- Provide additional Parent Adolescent Support groups for youth 13 and over and their parents.
- Provide anger control groups for youth.
- Expand Mobile Crisis Services to include a children's mental health walk-in clinic.

Evaluation for some of these programs was supported by Laurier Brantford and the Children's Hospital of Eastern Ontario (CHEO), yielding very positive initial results.

The implementation of the new Youth Criminal Justice Act resulted in a reduced reliance on the use of detention and custody sentences in our Province and necessitated the merging of our Victoria Street Residence Program for young offenders with our Peter Willis Open Custody Residential Program, thereby creating a new service for 12-17 year olds.

Ministry of Training, Colleges and Universities requested that Job Development Services and Placement Support, formerly provided by Mohawk College be integrated with St. Leonard's Youth Employment Programs, paving the way for a one stop comprehensive full service Job Connect program effective April 1, 2006. Under this new arrangement, the Agency provides employer subsidies, client training supports and apprenticeship scholarships/signing bonuses for those accessing Youth Employment Services.

Human Resources

Despite many changes and re-locations during the year, staff morale remained very positive.

In this regard, the Agency continued its commitment to improving employee working conditions by providing improved part time and full time benefits for pensions, vision, fitness and self-care. Board members and the Management Team also hosted

In closing, we thank the Board, Staff and community partners for their continued commitment to our shared mission and collective vision for the future.



Bill Sanderson, Executive Director

two employee appreciation luncheons in recognition of the excellent work our staff do on behalf of their clients.

As recommended by staff, a new position was also created to support our employees with their IT and communication needs.

Funding and Facilities

We were very fortunate again this year to receive funding support from municipal, provincial and federal governments as well as a number of foundations, businesses and service clubs who contributed to our programming and facility needs. These funds enabled the organization to carry out facility improvements throughout the year that were necessary to support clients and staff.

Goals for the Coming Year

- Expand Respite Experience by one day per weekend.
- Conduct a Children's Mental Health of Ontario (CMHO) Accreditation Self Review by spring 2007.
- Establish mental health services on site for students in area high schools.
- Provide Diversity Training for Board and Staff.
- Establish electronic evaluation tools for program evaluation purposes using OIS and SPSS software.
- Expand the dining and recreation space at the YRC.
- Create a training and conference centre for staff and community partners at 12 Market Street.
- Launch our new website.



Suzanne Moffatt, President

Youth and Family

St. Leonard's Youth and Family Services offer counselling, education, residential and support programs for youth and their families. We help children and youth learn basic independent living skills in order to avoid risky behaviour and achieve success in school, work and the community.

Children in Residential Care

Children in residential group care today have complex challenges. They often show multiple diagnoses, learning difficulties, lack of impulse control, poor coping mechanisms, violent behaviours, trouble with anger control and problem solving and increased frequency of alcohol and drug abuse. Typically, children and youth in care have histories characterized by instability, multiple moves, abuse, neglect and rejection. On the whole, residential group care is meant to provide children and youth with a safe, nurturing, protective, therapeutic environment while addressing their unique educational, social, behavioural, developmental, medical and emotional needs. Characteristics of residential care that have been associated with long term positive outcomes include high levels of family involvement, supervision and support from caring adults, skills focused programming, service coordination, individualized strength based treatment plans, positive peer influences, consistent discipline, a focus on building self esteem, a family like atmosphere, academic support, presence of a community support network, a minimally stressful environment and discharge planning. Keeping all of these successful program characteristics in mind, our residential programs work closely with Child Welfare and referral agencies to meet the needs of the children and youth who are placed in our care.

One the Move

Over the past year the Dalhousie and Chatham Residences were on the move . . . literally! Our moves began in June 2005 with the relocation of one of the residences from 331 Dalhousie Street to 75 Albion Street. Our final move from 144 Chatham Street to 41 William Street was completed in March 2006. Moving our programs was a very busy and hectic time. However, in the end, the residents were able to benefit from a more nurturing and home-like setting. All of us look forward to the years we have ahead in our new neighbourhoods.

Measuring Change

Last May, we worked closely with our program psychologist to further implement a variety of Risk Needs Assessments. These assessments measure client risk on two thresholds: The child or youth's mental health and safety and the child or youth's ability to cope. The assessments help our staff to:

- Identify the risk of poor life span outcomes for each child,
- To measure how much a child changes between admission and discharge on those qualities which place him or her at long term risk,
- To improve treatment, and
- To collect data on client characteristics and treatment outcomes that we can use to evaluate and improve our program.

Weekly Life Skills Sessions

We experienced some success with the life skills sessions that were offered weekly in the program. Residents were able to

demonstrate the use of problem solving skills and were able to identify thinking errors and use "self talk" in a positive way. We are building on this success by implementing the Casey Lifeskills Program in June.

Youth and Animals Learning Together (YALT)

Through a federal grant from National Crime Prevention, Varency Home began working with the Hamilton SPCA and the Canadian Canine College to offer an Animal Assisted Therapy (AAT) pilot program. The program combines AAT with a dog-training component. YALT is designed to help youth develop empathy, compassion and a positive sense of responsibility, accomplishment and pride while improving their overall well-being. We completed our first cycle of the program this past fall. Overall, we met most of our targets and all three dogs were successfully adopted. In an effort to enhance this future experience for everyone, we modified the program to enhance the dog training and humane education experience. Aside from program changes, we also installed a fence in the backyard and better lighting to accommodate this initiative. The pilot will provide up to 4 training cycles over the course of the grant.

Clinical Support

Over the past 10 years, our psychologist, Dr. Deborah Baar, has provided excellent support to our programs. She was responsible for individual client assessments, consultation to the case management team, file reviews and staff training. This past fall, Dr. Baar began winding down her practice with us as she began preparing for her retirement. We were very fortunate that she found us a very capable replacement in Dr. Gwen Dutrizac.

Dr. Baar – thank you for all your support and encouragement. We will miss you.

Increased School Opportunities

The Grand Erie District School Board has worked with us to enhance opportunities for our youth attending our day treatment classrooms to participate in physical education. Our thanks and gratitude is extended to Hagersville Secondary and James Hillier Schools.

Youth Resource Centre Relocates and Expands

331 Dalhousie Street has become the new location for homeless youth in our community. Our previous location at 40 Queen Street was torn down. After a brief stay at 29 Victoria Street, while 331 Dalhousie Street was being remodeled, residents and staff were happy to make a final move on October 17, 2005. The new residence provides a more home-like environment in a residential neighbourhood, offering youth the opportunity to live on site up to one year if needed. An additional four bedrooms were also added during the year to bring maximum capacity to 20. The Youth Action Centre, two blocks away, provides educational and employment support.

Youth Homelessness Week

Several activities took place to bring attention to the issue of youth homelessness in our community. A candle light walk from the Youth Action Centre to the Youth Resource Centre, a YRC day at Boston Pizza, cold night sleep out and a Ground Hog Day BBQ were some of the activities that kept clients and staff busy for the week.

Comments from Residents

"I have lived at both the Chatham and Dalhousie Program and I have been with St. Leonard's for seven months. Living here has taught me a lot of things like cooking, solving my problems, getting along with others better, making friends, and other lifeskills. Some advice for new residents that come into the program would be to behave and follow the program and you will go up the level system quickly. I enjoy living here and it helps kids that need help."

– Jason, age 13

"I came to Varence Home, against my will when I was 16 years old. I had nowhere else to go and I was struggling with drug and alcohol addiction and had been expelled from school several times. During the first 6 months of my stay at Varence, I was in and out of jail due to my own irresponsible actions. The Program Manager and staff at Varence Home accepted me back every time, allowing me to start over and try to get my life back on track. At first I hated all the structure, rules, programming and the fact that I had to go to the on-site Section 20 school. After spending time in custody, I realized that it was not the path I wanted to take and I decided to make the best of my stay. The staff was supportive of my decisions and assisted me in making difficult choices. I was able to earn 22 high school credits and found that school was not so bad. Even though there were always hard times and I often felt it would be easier to give up, I was able to see the light at the end of the tunnel and continued to move forward. Varence Home taught me that there is more to life than drugs and helped me set goals that will benefit my future. I am now 18 years old and I have been living independently for 7 months. I am a truck and coach technician apprentice and I will be attending college in September. I don't know if I would have made it this far without the support of my teacher, Varence Home staff and

family. They never gave up on me and always saw the good in me, that I didn't always know I had." – Doug, age 18

A parent comments about her and her daughter's experience with the YRC.

"Thank all of you for the support, care, concern, kindness, dedication, compassion, patience and understanding that you not only gave and showed to Sally, but to me as well. I don't know where Sally would be without you there to help her when she needed it most. It was a long hard road, but you never gave up on her and were always there telling her that she could do it. I can't find the words to tell you how much it means to have Sally back home, but something tells me that you guys know just how much it means to both of us."

YRC Youth Comments

"I love that the YRC is an open place and allows you the freedom to grow up and be your own person. They help you and assist you with anything in your life that you need and they not only give you a place to live but they help you get your life back on track."

"Coming in here, I knew what I wanted to do with my life but I was having trouble getting the game plan. They give you advice about anything you need help with but in the end the YRC let's you be your own person and let's you make the decisions about your own life."

"I am safe here I don't have to worry about anything here except for myself and my life which is great."

"I felt unloved & unwanted, now I feel like I have a new family and I made a lot of friends."

"Thanks to the YRC my discharge plan is actually going to become possible."

"When I came to the YRC I was scared and lost. I was very unconfident and I didn't know if my plans in my life were going to work out. Now being here a few weeks, I know that I can do anything I want to do if I put my mind to it and just work at it."

- Occupancy at Dalhousie and Chatham Residences was 89% - 42 youth served.
- Occupancy at Varence Home was 87% - 31 youth served.
- There were over 2,000 drop-in visits to the Youth Resource Centre.
- 150 youth were discharged from the Youth Resource Centre.
- A third of the youth admitted to the Youth Resource Centre successfully returned to their parent's home.

Addictions and Mental Health

This has been another busy and exciting year for Addictions and Mental Health, which included a move, building renovations and the addition of new services. Some of the highlights include:

Expanded Mental Health Crisis Support Services

- New funding through the Ministry of Health and Long-Term Care has allowed us to expand our crisis and walk-in services to include 24/7 telephone and mobile crisis response to adults experiencing mental health distress or crisis and psychiatric consultation, assessments and training.
- The Walk-in Clinic opened its doors in July 2005. The Clinic provides an opportunity for children, youth, adults and/or their families to immediately meet face to face with a counsellor Monday to Friday from 9:00 a.m. to 9:00 p.m. From September 2005 to March 2006, the Walk-in Clinic served 289 children, youth, adults and/or their families.
- A partnership with the Canadian Mental Health Association was developed, which provides a Peer Support Worker who assists the Adult Mental Health Crisis Support Counsellors.
- Two additional respite experiences for children with complex and special needs and their parents were offered.
- A service agreement has been established with St. Joseph's Healthcare – Brant Community Assertive Community Treatment Team to provide after hours crisis services to ACTT clients.
- Developed a partnership with Six Nations to provide 24/7 telephone and Mobile Crisis Response and Walk-in Clinic services for children, youth, adults and/or their families living on Six Nations of the Grand River Territory.
- In partnership with the Grand Erie District School Board, we have a Youth Mental Health Counsellor located on-site in two of the high schools.

Program Evaluation

Through funding from the Children's Hospital of Eastern Ontario and with assistance from Laurier Brantford, we were able to complete two program evaluation studies, one for the Respite Experience and another for the Stop Now and Plan Program (SNAP™). The studies consisted of literature reviews and open-ended telephone interviews with parents whose children had participated in the Respite Experience and SNAP™ programs during the last year to 18 months.

Overall, the results of the evaluation studies were extremely positive and copies of the reports are available upon request. We would like to thank the parents who took the time to answer our questions and to Dr. Timothy Gawley for his hard work and dedication.

New Substance Abuse Programs

- The Youth Garden groups for youth aged 8 to 10 and 10 to 12 who have been affected by parental substance abuse.
- Youth Steps for Change is a seven-week substance abuse treatment group for youth.
- A monthly support group for caregivers of individuals with Fetal Alcohol Spectrum Disorder.

Integration of Addiction and Mental Health Services

In November 2005, the addictions staff relocated to 133 Elgin Street, which allowed us to consolidate the addictions and mental health services under one roof. As a result, we have been able to create a one-stop, storefront operation that provides both walk-in and appointment-based counselling services.

Client Feedback

Some comments from individuals who accessed the Walk-in Clinic:

- "Able to discuss issues immediately, able to problem-solve, vent and validate concerns and put plans in place to motivate change."
- "It was an excellent opportunity to resolve and put the crisis in perspective."
- "Instant communication and support for family."

Some comments from kids who participated in the Respite Experience:

- "I like archery the best because it was different and exciting."
- "I don't think that it could be any better, it was so fun I enjoyed myself."
- "Meeting the adorable animals like the bunnies we held in our hands."
- "My favourite part was climbing on the haystacks because I kept falling in the holes."

And this is what the parents had to say:

- "My child could not stop talking about how it was, activities, new friendships, etc."
- "Loved it, can't wait to return."
- "Had a wonderful evening to myself, very relaxing."
- "My husband and I are able to enjoy one another's company and then when the kids return the next day we spend 'family time' together sharing stories."

Some comments from our addictions clients:

- "It helped me realize how bad my drug use was becoming."
- "I think it helped me because talking to a counsellor helped me get back on track in school and slow down on drugs."
- "Breaking down a 'big' problem into manageable parts then address 'smaller' problems."



- Mental Health Crisis Support received 1,529 requests for services.
- Walk-in Clinic received 289 visits.
- Responded to 48 requests for service from the Brant Community Healthcare System – Emergency Department
- 76 children attended 14 Respite Experiences for a total of 234 times.
- Addictions received 1,166 referrals and completed 884 assessments.
- Occupancy at Buffalo Street residence was 105%.

St. Leonard's Justice Services provide diverse support to those in conflict with the law, from working with Police Services at the pre-charge stage, to assisting the judicial system in delivering meaningful community based consequences for criminal activity. Justice Service's staff help hundreds of youth and adults challenge their criminal ways and provide assistance in developing new and improved skills so that they can make better choices in the future.

A New Home for Justice Services

The Community Justice Programs staff completed their much anticipated move into the Youth Action Centre in March along with employment and educational services staff. Providing our justice clients with an opportunity to link with other community resources at a "one stop shop" will increase delivery of services to those in need or those looking for assistance.

Attendance Centre – 'For Girls Only'

The Attendance Centre provided a pilot "gender specific" healthy relationships program to a group of our female clients. Feedback from the participants was very positive. Research in this area is growing, much of it recommending that young females require program options that are unique and not always feasible when delivered along with male cohorts.

Peter Willis Residence Welcomes Younger Clients

With the introduction of the new Youth Criminal Justice Act, the number of youth detained and given custodial sentences was reduced. In response, the Ministry of Children and Youth Services closed the Victoria Street Residence. In May 2005, the Peter Willis Residence expanded its services by admitting boys aged 12 to 17. Detention services for youth awaiting trial were also added for 12 to 15 year olds. The expanded program, plus vacancies in other departments, resulted in Victoria Street Residence staff being transferred to other positions and maintaining their employment.

Peter Willis Residence Looking Good

With the help of the Regional Ministry of Children and Youth Services - Youth Justice office, the residence was spruced up considerably. Staff and residents selected new carpet, paint and living room furniture. The outcome is the residence looks great!

Helping Kids Move Home

The Youth Support Program assisted Probation staff with the return of several Brantford youth who were serving their custodial sentences in other communities. By assisting with shopping, making appointments and keeping them, finding needed resources or just talking over coffee, staff helped with the sometimes uncomfortable return home. Helping youth during this critical time diminishes the possibility of them returning to their old lifestyles.

Testimonials

Parents' comments after their sons participated in the Attendance Centre (AC) Programs.

"There is always a St. Leonard's staff calling my house. The Anger Control Program helped Tom with new skills to be more in control."

"He is talking to me more, our relationship has improved. He is thinking more about consequences before he does something."

A youth's comments.

"The AC for me proved to be very helpful and enlightening. Staff were energetic and fun to talk to."

John's Story

John was 15 when he arrived at the Peter Willis Residence. He had received a 5-month sentence for offences related to his drug addiction. John did not initially trust staff and had an antisocial "us versus them" attitude. He was not prepared to address the issues he had with drug use, nor was he prepared to make a commitment to his Case Management Plan. He would become very angry with the staff and storm away from them when discussions about changing his behaviour took place. During John's second month in the program he began to build some trust with staff and was beginning to work on controlling his anger. He developed a connection with his Child and Youth Primary Worker and began regular counselling to address his drug addiction. When it was nearing time for John to depart the residence, it looked encouraging that he was ready to make some changes in his old lifestyle. Independently, he made calls to continue counselling in his hometown!



- 709 referrals to our Community Justice Programs.
- Community Service Order program participants performed 9,219 hours of service for local charities, non-profit organizations and service clubs.
- \$5,168 in restitution payments were collected by our staff and repaid to victims.
- 73 youth successfully completed their open detention or custody sentences.

Employment and Education

As the labour market evolves, it is incumbent upon us to offer accurate, up to date information to support individuals seeking assistance to enter or re-enter the workforce. Barriers to employment are ever changing as are the expectations of the workplace. Working closely with community partners, referrals can be made to academic upgrading and skills development to meet the demands of these changing times. We continue to offer a wide range of individualized services to support clients in their quest for employment.

Youth Action Centre

An exciting year was crowned by the move in March 2006 to our newly renovated facilities at the Youth Action Centre at 466 Colborne Street. Configured with the utmost of client service and comfort in mind, these new facilities offer an expanded client resource area in a professional yet trendy, youth friendly environment. The culmination of a vision, non-residential youth programs in employment, justice and education have been brought together under one roof. A truly one-stop shop for community youth has begun.

Youth Employment Centre

In late 2005, negotiations began with the Ministry of Training, Colleges and Universities to become the sole provider of Job Connect for the Brant/Brantford area. As sole provider, we will now deliver the Job Development Placement Service in harmony with existing Information Referral and Employment Planning and Preparation services. Our job developers will now work with youth to arrange on-the-job training experiences to help them "get a foot in the door". Skilled trades and apprenticeships will be a focus for us in coming years. Summer Jobs Service will also expand to help over 400 students find that all important summer position.

Employment Resources

For those youth requiring more intense support, Employment Resources offers a high level of service for 15-30 year olds struggling with their job search and employment success. Group programs and one-to-one employment counselling address many areas that will provide the tools for success – effective job searching, stress and the workplace, developing positive work habits and more.

Dunnville Employment Centre

Community traffic to the Dunnville Employment Centre continues at high volume levels indicating our value to this area. Our resource centre alone, equipped with 8 computers, internet, fax, photocopier and phone, hosted approximately 5,000 visits.

Being funded by Service Canada and the Ministry of Training, Colleges and Universities allows the flexibility to meet the needs of many residents in this area. We have also continued our partnership with Mohawk College offering upgrading classes two

days a week in our classroom for individuals seeking high school equivalency as well as the Future Directions program. A milestone this year was the sign up of four potential candidates for the Apprenticeship Scholarship/Signing Bonus program through Job Connect – upon completion of academic upgrading, we look forward to assisting these individuals with their registration as Apprentices.

When asked "did we help you on your path to employment", clients answered:

"Yes, definitely. Every time I come here and work together with professionals, I gain more confidence." A.S.

"Thanks so much for your upbeat encouragement. I've been to two other employment help places and they don't begin to compare with what you at St. Leonard's in Dunnville do for people." R.E.

Career Resource Centres

Employment services are strategically delivered at our 13 Career Resource Centres located throughout Brantford, Brant County and Haldimand County. Through Service Canada funding, unemployed individuals can access the best in job search resources at seven sites from Burford to Cayuga all supported by the assistance of trained staff.

School to work transition remains high on the radar for our school sites. Active involvement with such committees as School Work Action Team, Ontario Youth Apprenticeship Program, School College Work Initiative and others will continue to keep a focus on labour market opportunities and future trends. Skilled trades and apprenticeship remain a priority for our service area.

Day Treatment Classrooms

Two day treatment classrooms are operating at capacity at the Youth Action Centre with a waiting list. This is a supportive, hands-on environment for high risk youth requiring assistance to graduate or to transition back to the regular school system. The Grand Erie District School Board provides teachers supported by Agency classroom assistants. Students are achieving credit recovery and earn high school credits through correspondence courses. Opportunities abound to provide well rounded experiences through co-op placement, class trips, guest speakers and volunteer opportunities with community agencies. As well, internal supports from the Youth Action Centre are a strong component for providing lifeskills to our students.

Community Partnerships

Participation with community partners in planning and executing events is crucial to our success. This past year, we participated in the Brant/Brantford Youth Career and Volunteer Fair, the Haldimand-Norfolk Youth Career and Volunteer Fair, Skilled Trades Conference and Salute to Employers Dinner.

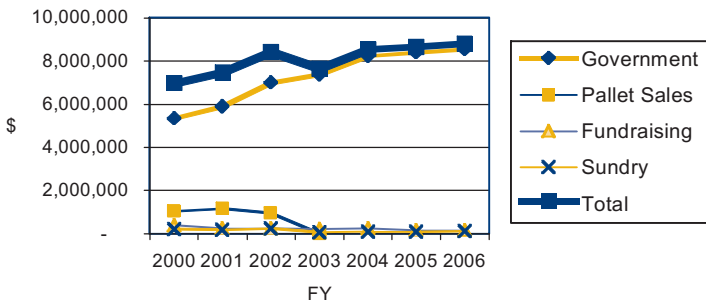


- 58 apprenticeship orientation workshops were delivered more than 1,100 times to Brantford area students.
- Close to 12,000 visits to the Dunnville Employment Centre were recorded this past year.
- The Youth Employment Centre tallied community visits of 5,500 and students accessed over 8,000 times.
- Community members accessed the Career Resource Centre sites 4,000 times.

Treasurer/Director of Finance's Report

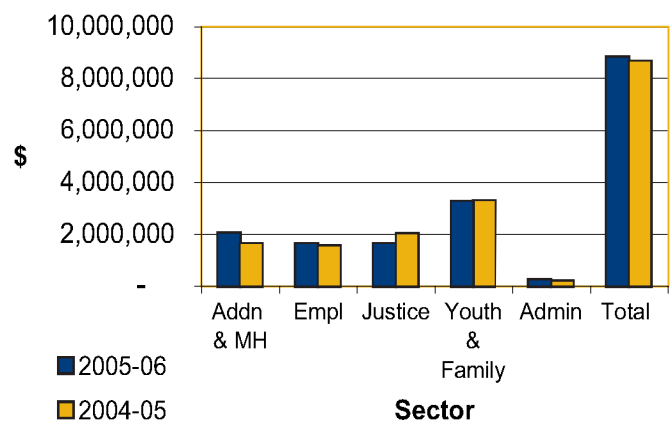
The Agency continues to grow with the addition of new programs funded primarily by the provincial ministries.

Revenue Analysis



The Breakdown by Sector chart graphically demonstrates the growth in the Addictions and Mental Health and Employment sectors. Employment increased with additional Job Connect funding for the Dunnville Employment Centre to meet the demand and increased Service Canada dollars for the Career Resource Centres. Administration increased with the addition of the Information Technology and Communication position. Youth and Family remained at the same level.

Breakdown by Sector



The financial statement summarizes the financial position of the Agency as at March 31, 2006 and the results of operations for the fiscal year.

The financial statements show a surplus for the year primarily due to the allocation of funding to capital initiatives to renovate the Youth Action Centre and Addiction and Mental Health Services to accommodate our clients.

Audited financial statements are available upon request.

St. Leonard's Community Services	
Unaudited Summary Financial Statements	
For the year ended March 31, 2006	
Balance Sheet	
	2006
Assets	\$ 4,765,038
Liabilities	\$ 3,712,744
Net assets	1,052,294
Liabilities and Net Assets	\$ 4,765,038
Statement of Operations	
	2006
Revenue	
Government funding	\$ 8,551,074
Donations/fundraising	157,673
Interest/sundry	113,260
	\$ 8,822,007
Expenses	
Salaries and benefits	\$ 6,301,486
Operating expenses	2,456,010
	\$ 8,757,496
Surplus (Deficit)	\$ 64,511

We project further expansion of programs in the coming year in the Employment, Justice and Addiction and Mental Health sectors as the Agency follows its vision to develop outcome based programs to meet emerging community needs.

Board, Management, Funders, Partners

2005/2006

Board of Directors

Chuck Anderson
Richard Cook – Vice-President
Birkin Culp
Geoff Edge
Glenn Forrest
Ron Hannon
Dianne Kindon
Sally Laidlaw
Chief Derek McElveny
Suzanne Moffatt – President
Dave Pickering
John Regan
John Renwick
Bruce Smith
James Stewart – Secretary/Treasurer

William Harrow (Legal Counsel)

Management Team

Bill Sanderson, Executive Director
Mike Bryson, Director of Youth Services
Marilyn Kaus, Director of Employment Services
Sue Lefler, Director of Addiction and Mental Health Services
Mary Louise Leitch, Director of Finance
Jo-Anne Link, Director of Children's Residential Services

Donors

We thank all donors, but with the new privacy legislation in effect as of January 1, 2004, we are unable to publish the names of donors without written consent.

Funders

Brant Community Foundation
Canada Mortgage and Housing Corporation
Centre for Addiction and Mental Health
Children's Aid Societies
Children's Hospital of Eastern Ontario (CHEO)
City of Brantford
Correctional Service Canada
Enterprise Brant
Gordon Cockshutt Foundation/Blacker Benevolent Trust
(through Brant Community Foundation)
Grand Erie District School Board
Grand Erie Training and Adjustment Board
Ministry of Children and Youth Services
Ministry of Community and Social Services
– Dedicated Supportive Housing
Ministry of Community, Safety and Correctional Services
Ministry of Health and Long-Term Care
Ministry of Training, Colleges and Universities
National Crime Prevention Strategy
Ontario Trillium Foundation
Ontario Works
Service Canada
Woodview Children's Centre

Partners

Brant Community Healthcare System
Brant County Health Unit
Brant County Ontario Provincial Police
Brant Haldimand Norfolk Catholic District School Board
Brantford Police Service
Brantford YM-YWCA
Canadian Mental Health Association
Children's Aid Societies
Children's Hospital of Eastern Ontario (CHEO)
Community Resource Employment Services
Contact Brant
Council for Children, Youth and Developmental Services
De dwa da dehe nye s - Aboriginal Health Centre
Fanshawe College
Grand Erie District School Board
Grand Erie Training and Adjustment Board
Laurier Brantford
Local Crown Attorneys
Mohawk College
New Directions Group
Nova Vita Women's Services
St. Joseph's Centre for Mountain Health Services
St. Joseph's Healthcare Hamilton
Six Nations Child and Family Services
Six Nations Mental Health Services
Tim Horton Onondaga Farms
Wilfrid Laurier University
Woodview Children's Centre

Services

Youth and Family

Chatham Residence
Dalhousie Residence
Varency Home
Youth Resource Centre

Addictions and Mental Health

Addiction and Mental Health Programs
Buffalo Street Residence
Mental Health Crisis Support and Walk in Clinic
Parent Adolescent Support Program
Respite Experience
Stop Now and Plan (SNAP™)
Youth Anger Control Program

Justice

Attendance Centre
Community Service Orders
Diversion Programs
Intensive Community Supervision
Peter Willis Residence

Employment & Education

Career Resource Centres
Dunnville Employment Centre
Youth Action Centre
Youth Employment Centre



P.O. Box 638, 1100 Clarence Street South, Suite 101
Brantford, Ontario N3T 5P9
Phone: (519) 759-8830 Fax: (519) 759-8156
Email: wsanderson@st-leonards.com
Website: www.st-leonards.com